

CPKC



**ONE RAILROAD
CONNECTED**

Transportation Go
Chicago – April 8



A CALL TO ACTION

CPKC's view on the proposed UP-NS merger

Larry Lloyd, AVP of US Government Affairs



**Some benefits -
at what cost?**



Too BIG to fail!



Industry Impacts Lost Competition Service Risks Past Behavior

Learn more & make your voice heard: cpkcr.com/railconsolidation

Explore why the
UP-NS merger
is **NOT** in the
public interest

This
unnecessary
combination is
not inevitable

Protect
**your shipping
options**

Don't let your company's history
be determined or written without
your voice.

**Critically consider
the claims of UP
and NS**

Will this merger really enhance
competition and serve the public
interest?

Make sure you
**share your
concerns**

If you don't, this irreversible
decision will be made based only
on what UP and the few that
benefit say.

The image features a graphic design on the left side with a black background. A thick red diagonal line runs from the top right towards the bottom left. To its right are several thin white parallel lines. Two white rectangular boxes are positioned horizontally. The top box contains the text 'CPKC' in a bold, red, sans-serif font. The bottom box contains the text 'ADVANTAGE' in a bold, black, sans-serif font. The background of the entire image is a photograph of a train crossing a steel truss bridge over a river. The train consists of several red and black locomotives pulling several white freight containers, some of which have the 'CPKC' logo on them. The river is calm, reflecting the bridge and the sky. In the foreground, there are green and brown reeds or grasses along the riverbank. The sky is a clear, light blue with a few wispy clouds.

CPKC

ADVANTAGE

MEXICO MIDWEST EXPRESS

*North America's fastest, most secure
cross-border rail service*



- CPKC Network
- MMX Single-line Service
- Ports

TRAIN 180
CHICAGO TO
SAN LUIS POTOSI

TRAIN 181
SAN LUIS POTOSI
TO CHICAGO

LÁZARO CÁRDENAS

SMX

SOUTHEAST MEXICO EXPRESS

Southeast Mexico Express A Class 1 Connection



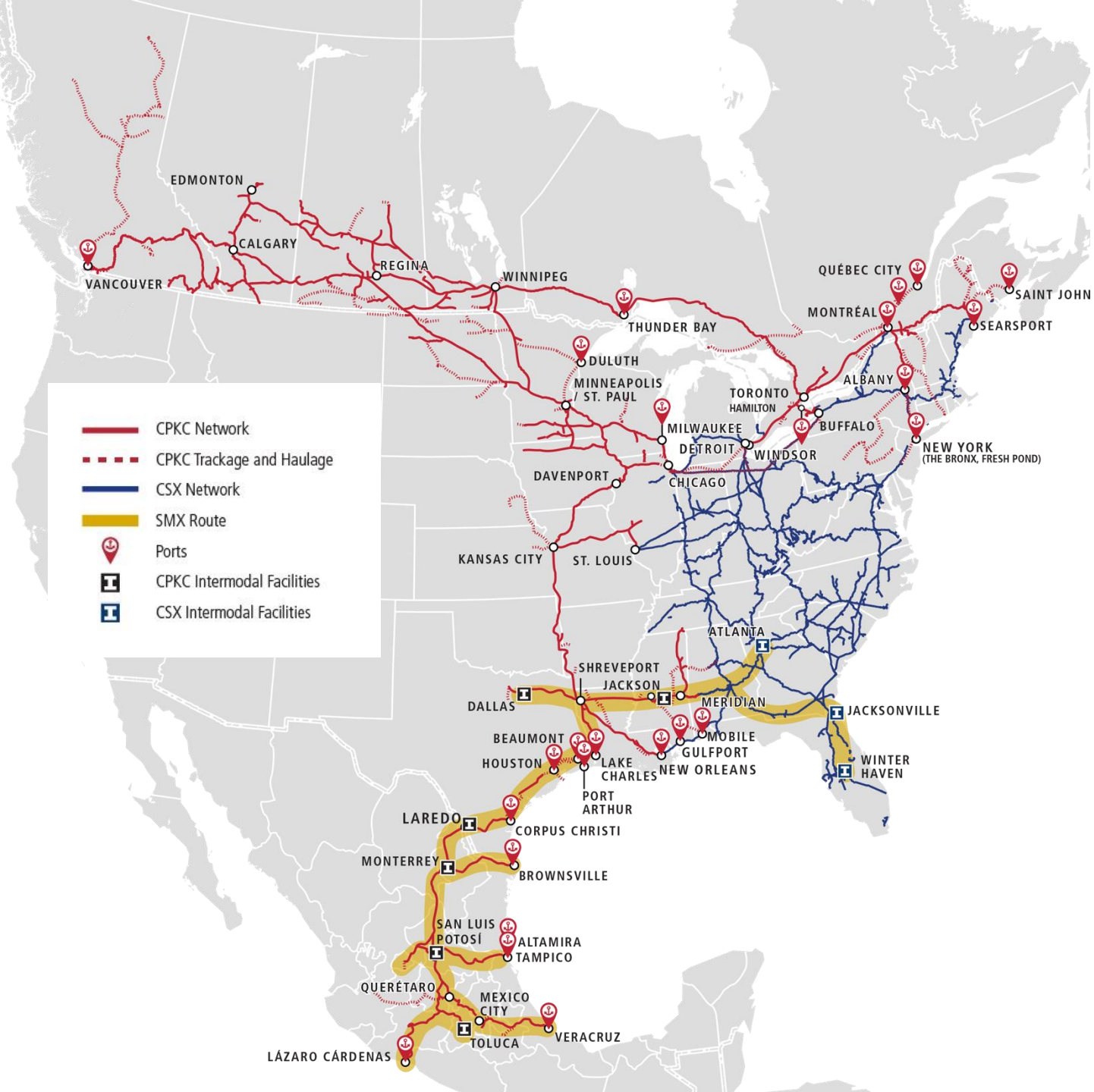
New direct Class 1 interchange streamlines rail freight transportation for faster transit times.



Atlanta, Jacksonville and Central Florida can benefit from CPKC's unrivalled network reach and origin-rich sources across North America.



Enhanced security keeps freight safe while advanced screening technology expedites border crossings.





SCHILLER PARK AGRICULTURAL TRANSLOAD FACILITY

Speed, capacity, and premium transloading agricultural shippers can rely on.

At Schiller Park, we deliver premium transloading services tailored for agricultural products, with the flexibility to handle a broad range of commodities including steel, lumber, and free-flowing materials. Backed by state-of-the-art equipment, experienced logistics teams, and strategic collaboration with CPKC, the facility is purpose-built to support reliable supply chain performance in the Chicago area.

Strategically located near the Bensenville intermodal facility, Schiller Park delivers seamless access to major transportation routes. Leveraging rail, highway and port gateways this site creates competitive logistics solutions from the heart of the Midwest. This CPKC Advantage enables customers to move products efficiently, strengthen their supply chains and succeed at market. From Schiller Park, CPKC provides customers with the fastest single-line rail connections to export terminals at Port of Vancouver, Montreal, Saint John and Lazaro Cardenas.

EFFICIENT TRANSLOADING	SECURE FACILITY	REGULATORY SERVICES	RAIL + TRUCK ACCESS	CHICAGO MARKET REACH
Fast rail-to-truck and truck-to-rail handling for agricultural and bulk commodities.	Gated to protect freight and maintain supply chain integrity.	Certified truck scale as well as USDA and FGIS inspection services available on site.	Direct connectivity through CPKC's rail network and Chicago's trucking corridors.	Strategic Midwest location supporting domestic and export supply chains.

SCHILLER PARK AGRICULTURAL TRANSLOAD FACILITY

Operated by DeLong Company

The DeLong Co., Inc. is a sixth-generation, family-owned agricultural and logistics company with more than 110 years of experience supporting farmers, producers, global markets. A leading U.S. containerized agricultural exporter, DeLong moves over 2 million tons of agricultural products annually, including soybeans, corn, wheat, dried distiller grains, soybean meal, and corn gluten meal, while supporting the supply chain through approximately 80,000 transloads per year and 51 million bushels of storage capacity.



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